FLIPPING HOUSES

QuickStart Guide

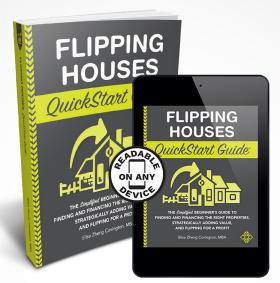
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INTRODUCTION



OUR KITCHEN REMODEL



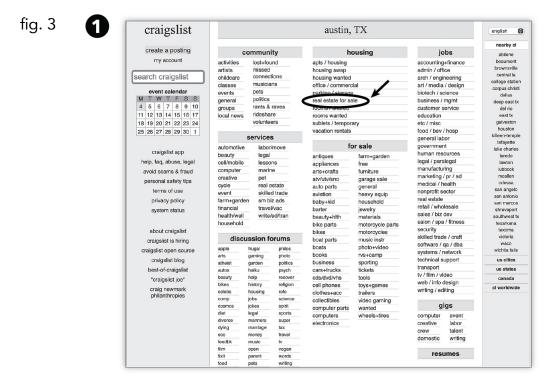
fig. 2

OUR FIRST KITCHEN REMODEL

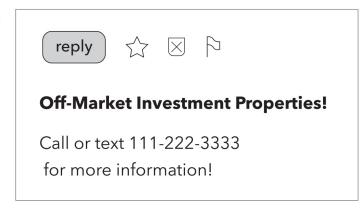


The kitchen of my first flip, before and after renovations.

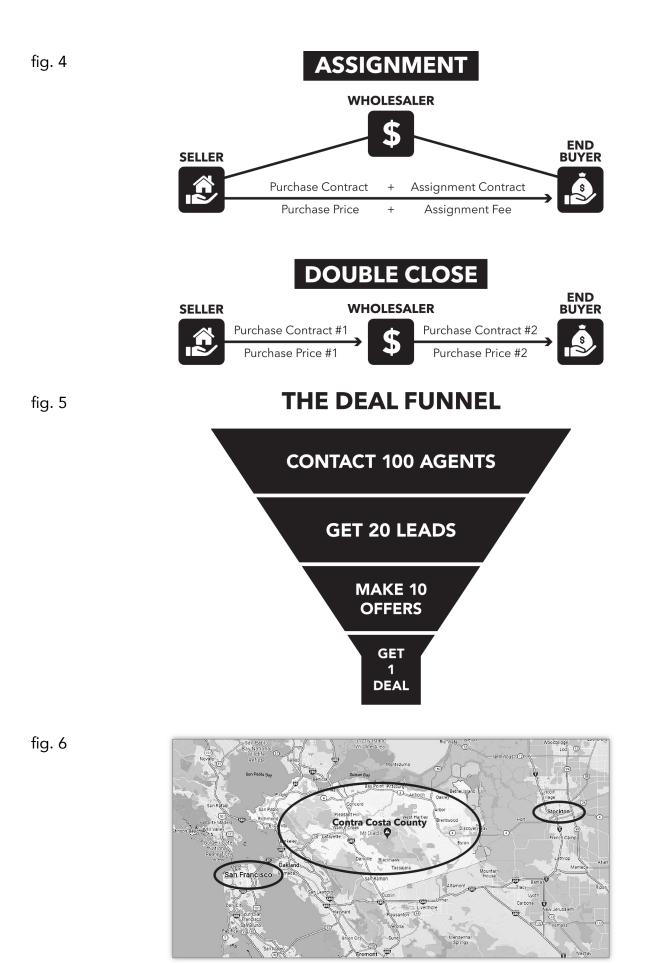
The House Flipping Business Model



0



To submit a free Craigslist post, go to the home page, select your location, click on "real estate for sale," and create your post.



Scouting Out Potential Deals

AN AVERAGE HOME IN THE BAY AREA



fig. 8

THE NUMBERS

Purchase Price	\$1 million
Estimated Rehab Cost	\$100,000
Final Rehab Cost	\$120,000
All Other Costs*	\$136,000
Estimated After-Repair Value (ARV)	\$1.35 million
Sales Price	\$1.35 million
Profit	\$94,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

	CONDO		SINGLE-FAMILY HOME
DDOG	More affordable		More desirable
PROS	Remodeling will foc	us mostly on interior	Holds value better
CONS	Must navigate HC	DA rules and dues	Remodeling will involve both interior & exterior

fig. 9

PART I How To Find, Analyze, And Fund A Deal



A walk-in closet in the master bedroom

Ceiling fans that can help lower energy costs



Hardwood floors

in the main living

area

lighting



A covered front porch



Energy-efficient appliances and windows

A full bath

on the main

level of the

house



A walk-in kitchen

pantry that's large

enough to

accommodate

nonperishables

and kitchen

items such as

containers and small appliances

A kitchen that's large enough to eat in



A double,

side-by-side

kitchen sink

A laundry room

where dirty

laundry can be

stored until it's

washed, dried,

and ready to

be put away



hTdEnergy-efficient





A garage large enough to include storage space in addition to housing cars

fig. 11

THE NUMBERS

Purchase Price	\$1.15 million
Estimated Rehab Cost	\$140,000
Final Rehab Cost	\$140,000
All Other Costs*	\$120,000
Estimated ARV	\$1.5 million
Sales Price	\$1.675 million
Profit	\$265,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

fig. 12

THE NUMBERS

Purchase Price	\$900,000
Estimated Rehab Cost	\$80,000
Final Rehab Cost	\$80,000
All Other Costs*	\$120,000
Estimated ARV	\$1.2 million
Sales Price	\$1.1 million
Profit	\$0

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

Agent Cold Call Script

Hi, this is Elisa Covington calling, how are you? I'm a house flipper in the Bay Area.

If you bring a deal to me, I'll purchase it with you so you can get the buying side commission. After I flip the house, I'll relist it with you so you can also get the selling side commission. You'll earn at least double commission by working with me.

I am looking for fixer-uppers that I can rehab and resell for a profit.

fig. 14

My Matrix Search Directory Market Reports Financial Stats Realist Mobile									
									Results
Previous N	lext • 1-25 of 28 Ch	ecked 0 Al	I · Non	e • Pa	age D	isplay	Agent 1 Line	✓ at 25	🗸 per page 📝 🔯
MLS #	Street Address	Price 个	DOM	Bds	Bths	SqFt	Lot Size	Postal City	Class
SF421532605	2582 Filbert Street	\$32,000,000	202	6	7 2	12,200	11,554 Lot SqFt	San Francisco	Res. Single Family
SF509969	2950 Pacific Avenue	\$29,500,000	327	8	13 0	20,000	12,209 Lot SqFt	San Francisco	Res. Single Family
CC40953497	2698 Pacific Ave	\$25,800,000	228	8	6 2	10,734	8,219 Lot SqFt	San Francisco	Res. Single Family
SF421523154	2828 Vallejo Street	\$19,500,000	314	8	8 1	10,345	11,343 Lot SqFt	San Francisco	Res. Single Family
SF422621287	2660 Scott Street	\$18,500,000		7	6 1	9,190	5,623 Lot SqFt	San Francisco	Res. Single Family
SF421594521	2620 Buchanan Street	\$18,000,000	130	6	7 1	8,350	3,502 Lot SqFt	San Francisco	Res. Single Family
SF421595472	2500 Broadway Street	\$17,000,000	125	6	5 2	7,045	3,746 Lot SqFt	San Francisco	Res. Single Family
SF421536339	2839 Pacific Avenue	\$16,950,000	289	5	5 1	8,650	5,745 Lot SqFt	San Francisco	Res. Single Family
SF421616860	2505 Pacific Avenue	\$15,500,000		6	4 2	6,377	4,724 Lot SqFt	San Francisco	Res. Single Family
SF507358	2626 Filbert Street	\$14,000,000	439	4	4 1	4,185	3,850 Lot SqFt	San Francisco	Res. Single Family
SF422620107	2815 Pacific Avenue	\$10,500,000	13	5	5 1	5,000	4,350 Lot SqFt	San Francisco	Res. Single Family
SF421616467	3075 Pacific Avenue	\$9,995,000		3	3 1	0	4,163 Lot SqFt	San Francisco	Res. Single Family
SF421611513	2725 Broadway Street	\$9,500,000	6	4	4 1	5,213	4,346 Lot SqFt	San Francisco	Res. Single Family
SF422622496	2715 Scott Street	\$9,000,000		5	4 0	6,490	4,673 Lot SqFt	San Francisco	Res. Single Family
SF422620299	669 Marina Boulevard	\$7,999,000	8	5	5 0	3,929	4,944 Lot SqFt	San Francisco	Res. Single Family

Shown here are the results for my queries, which were "Status = active, contingent, pending, sold," "COE (Close of Escrow) Date = 0-360," "Property Type = single family home," and "Map Search = within 0.25 miles of 2505 Pacific Ave, San Francisco." As you can see, my search resulted in numerous listings meeting my criteria.

fig. 16



A sign indicating a house is in foreclosure and for sale.



plans are in seller's possession.

fig. 17

THE NUMBERS

Purchase Price	\$950,000
Estimated Rehab Cost	\$160,000
Final Rehab Cost	\$160,000
All Other Costs*	\$102,000
Estimated ARV	\$1.4 million
Sales Price	\$1.325 million
Profit	\$113,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

MAIL 10,000 POSTCARDS



fig. 19

Dear [Name of homeowner]:

I am interested in buying your house at [address].

I can pay all cash for your house and close in one week. You won't have to do any repairs - I'll buy it "as is." If you'd like to hear more about this offer, give me a call at [phone number] or contact me through my website at [URL].

I hope to hear from you! [Your name]



THE NUMBERS

Purchase Price	\$1.4 million
Estimated Rehab Cost	\$350,000
Final Rehab Cost	\$400,000
All Other Costs*	\$275,000
Estimated ARV	\$2.5 million
Sales Price	\$2.675 million
Profit	\$600,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

fig. 21



Example of a "bandit sign"

Analyzing a Deal

fig. 22

DEAL ANALYZER			
After-Repair Value	\$1,400,000		
Commission	(\$70,000)		
Closing Costs - Buy	(\$5,000)		
Closing Costs - Sell	(\$5,000)		
Insurance, Utilities, Staging, Other Misc.	(\$4,500)		
Financing Cost	(\$36,000)		
Rehab Cost	(\$100,000)		
# Months Purchase to Sell/Close	4.0		
Purchase Price	\$1,000,000		
(Profit)/Loss	(\$179,500)		
Projected Profit %	15%		

A snippet of the House Flip Deal Analyzer. Deal-specific numbers are added in the right-hand column.



A house sale map

fig. 23

THE NUMBERS

Purchase Price	\$1.25 million
Estimated Rehab Cost	\$80,000
Final Rehab Cost	\$107,000
All Other Costs*	\$123,000
Estimated ARV	\$1.6 million
Sales Price	\$1.5 million
Profit	\$20,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

fig. 25

ARV - ALL COSTS - DESIRED PROFIT = **MAX OFFER PRICE**

\$300,000 - \$67,000 - \$28,000 = **\$205,000**

fig. 26

After-Repair Value	\$300,000
Commission	-\$15,000
Closing Costs – Buy	-\$4,100
Closing Costs – Sell	-\$6,000
Insurance, Utilities, Staging, Other Misc.	-\$4,500
Financing Cost	-\$7,400
Rehab Cost	-\$30,000
Desired Profit	-\$28,000
Purchase Price	\$205,000
Projected Profit %	10%

fig. 27

After-Repair Value	\$1,500,000
Commission	-\$75,000
Closing Costs – Buy	-\$22,000
Closing Costs – Sell	-\$30,000
Insurance, Utilities, Staging, Other Misc.	-\$4,500
Financing Cost	-\$37,950
Rehab Cost	-\$100,000
Desired Profit	-\$130,000
Purchase Price	\$1,100,000
Projected Profit %	10%

PART I How To Find, Analyze, And Fund A Deal

Funding the Flip



A CHECKLIST FOR HOUSE-FLIPPING COSTS

- Purchase Price
 Earnest Money Deposition
- Closing Costs
 - Buy
 - Sell
- lnsurance
- **Financing Costs**

	Rehab Costs
sit	Property Taxes
	Agent Commission
	Staging
	Utility Costs
	Miscellaneous Costs

fig. 29

WAYS TO FINANCE A HOUSE FLIP

- Savings
- Personal Line of Credit or Personal Loan
- HELOC or Home Equity Loan
- Credit Card
- Private Investor
- Conventional Mortgage
- Hard Money Loan

fia	30
пg.	. 30

PRIVATE LENDER	EQUITY PARTNER
Charges interestCharges pointsGets paid no matter what	 Gets paid a percentage of the profit Isn't paid if deal is unsuccessful

THE NUMBERS

Purchase Price	\$1.04 million
Estimated Rehab Cost	\$100,000
Final Rehab Cost	\$100,000
All Other Costs*	\$145,000
Estimated ARV	\$1.6 million
Sales Price	\$1.525 million
Profit	\$240,000

*Other costs include commissions, closing costs, financing costs, insurance, utilities, staging, and miscellaneous costs

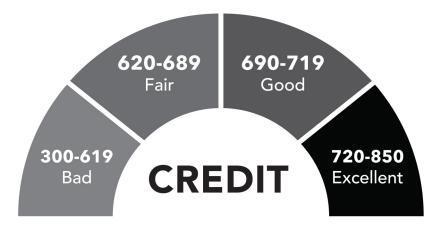


fig. 33

fig. 32

HARD MONEY LOAN VS. CONVENTIONAL MORTGAGE

HARD MONEY LOAN	CONVENTIONAL MORTGAGE
Higher interest rate	• Lower interest rate
• Short term	• Long term
• Asset based	 Income based
• Underwriting simple and fast	 Underwriting complex and slow
Offers construction loan	No construction loan offered
 Allows multiple loans simultaneously 	 Takes into account all outstanding debt

Making an Offer and Buying the House

THE NUMBERS

Purchase Price	\$1.025 million
Estimated Rehab Cost	\$80,000
Final Rehab Cost	\$40,000
Estimated ARV	\$1.35 million
Sales Price	\$1.27 million
Profit	\$85,000

fig. 35

CONTINGENCIES	
TYPE DESCRIPTION	
Inspection contingency	Gives the buyer the right to have the home inspected within a specified time frame.
Appraisal contingency	Enables the buyer to cancel the contract if the house is appraised for less than the purchase price.
LoanMakes the sale contingent on the buyer being able to get a loan.	
Title contingency	Protects the buyer if problems arise regarding the ownership of the house.

fig. 36

A CHECKLIST FOR CLOSING

- Finalize your scope of work and rehab budget
- Review all seller disclosures
- Purchase title insurance and a title binder policy
- Purchase property insurance

- Stay in touch with your lender, the title company, and your agent
- Make sure you have acceptable funding sources for closing
- Get utility services set up

Planning the Renovation

fig. 3	37
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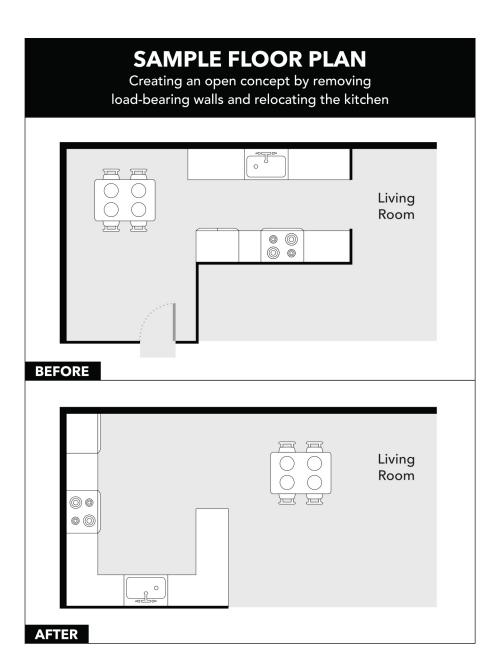
EXTERIOR ITEMS	INTERIOR ITEMS
 Landscaping Roof, gutters, and downspouts Siding, trim, fascia, and eaves Garage Decks Driveway, porch, and patio Foundation Exterior painting 	 Demolition Trash removal Plumbing Floors Electrical Mechanical Rough framing Insulation Drywall Countertops Floors Floors Cabinets

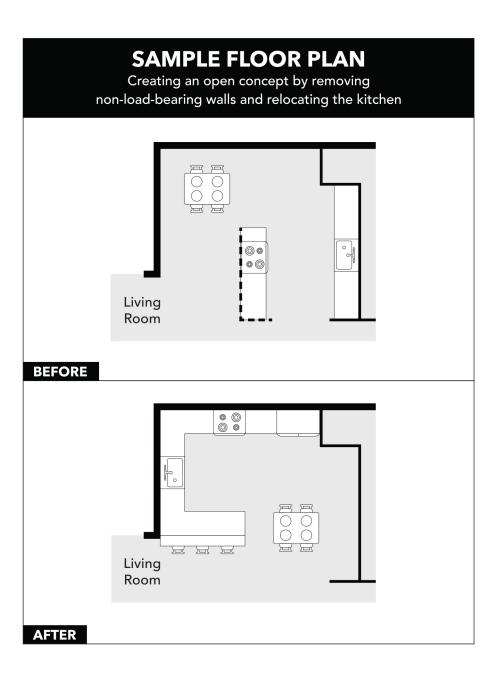
fig. 38



MODERN STYLE

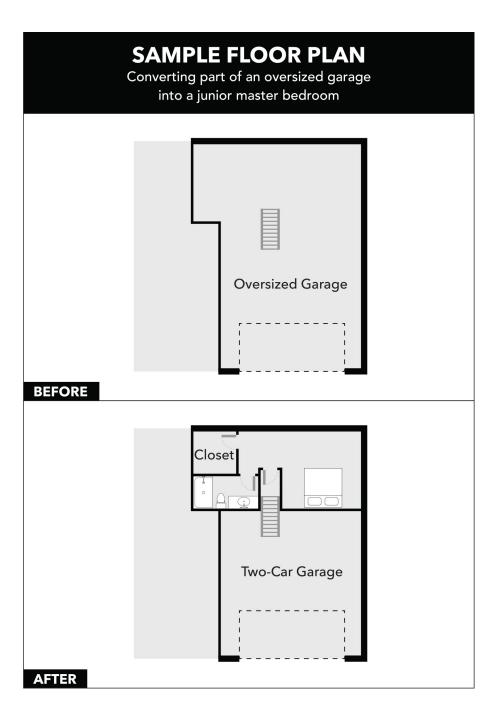






SAMPLE FLOOR PLAN Adding a bathroom to create a master bedroom F Guest Bath Hall Closet Bedroom BEFORE 0 Hall Closet ·생 Master Bedroom AFTER





SAMPLE FLOOR PLAN

Borrowing space from the breakfast nook to enlarge the kitchen

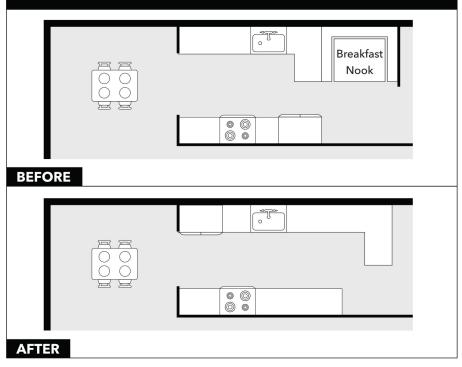
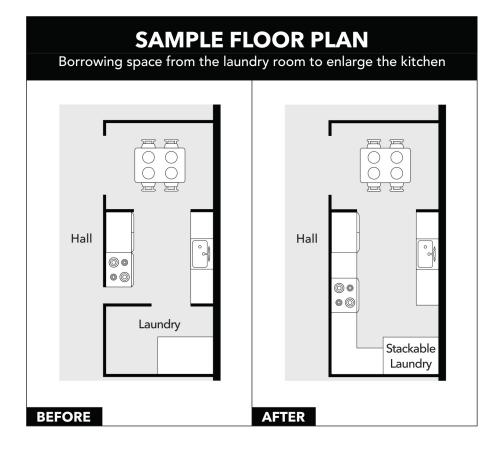
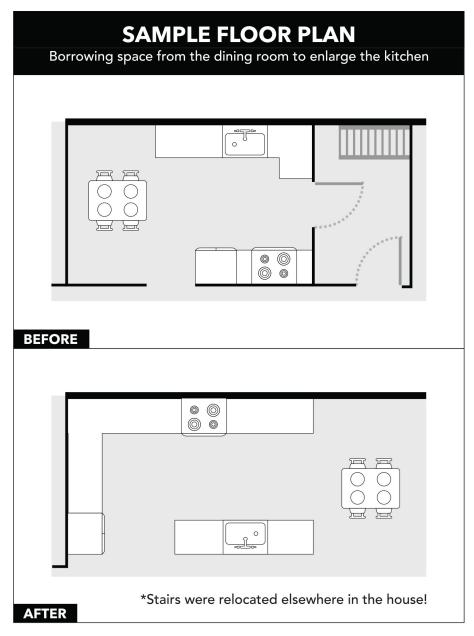


fig. 44

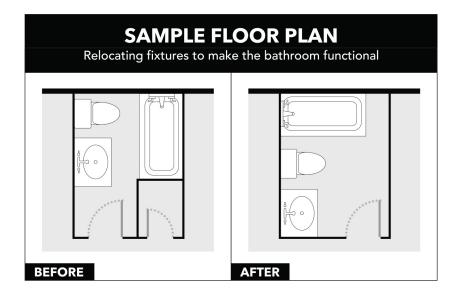


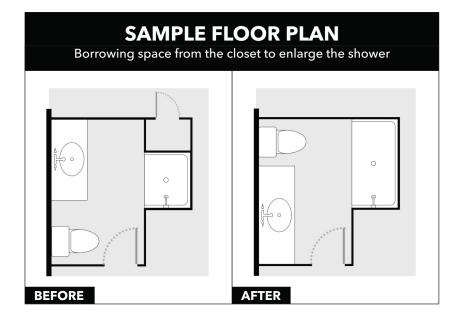
PART II Transforming A House



The kitchen was expanded into the old dining room and the staircase area was converted into the new dining room, with the stairs being removed entirely from that section of the house.







SAMPLE FLOOR PLAN Moving walls to enlarge the master bath Master Bath 0 କ Master Closet Guest Bath Closet Cl BEFORE 0 Master Bath 0 0 Walk-in Guest Closet Bath AFTER

A nice walk-in closet was created as a by-product of the master bath expansion.

SAMPLE FLOOR PLAN

Removing walls to create an open concept

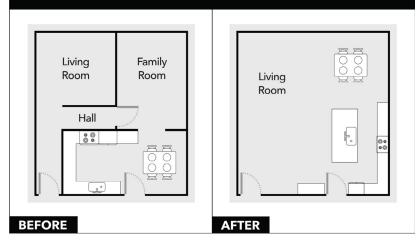
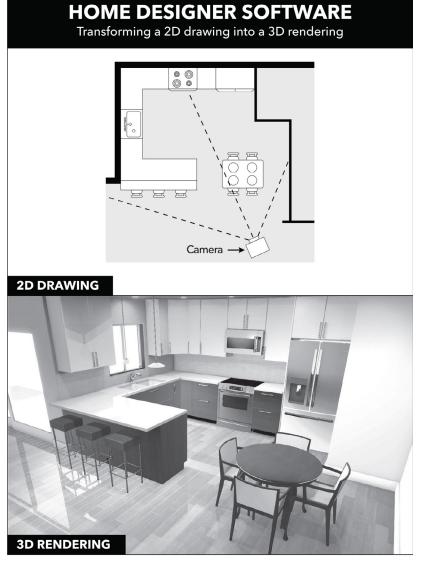


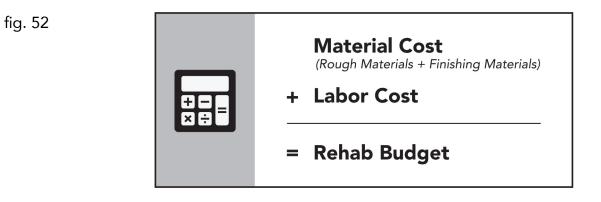
fig. 50



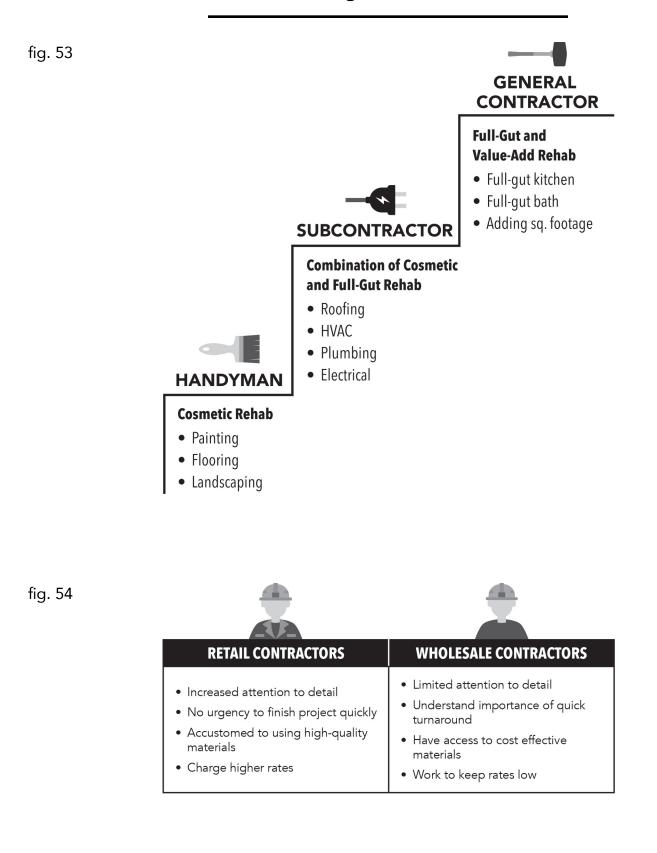
A basic drawing of a home layout that's been converted to a 3D version by a Home Designer software program

PAT		
ENTRY-LEVEL HOME	MEDIUM-LEVEL HOME	HIGH-END HOME
Laminate flooring		Hardwood flooring
Porcelain/ceramic tiles	A combination of the materials for	Marble tiles
Quartz countertops	entry-level and high-end homes	Marble countertops
Prefabricated cabinets	5	Custom cabinets

Materials I use in homes that sell at various price points



Finding a Contractor





Rate Per Hour x Hours Needed to Complete = **Cost of Labor**

fig. 56

PAYMENT MILESTONES



7 Electric and plumbing



8 First inspection upon completion of work



9 Punch list items (those that were not completed or were not completed correctly)

10 Final walk-through

Getting the House Ready to List



fig. 58

CLEANING PRODUCTS	CLEANING EQUIPMENT		
 An all purpose cleaner in a spray bottle for cleaning dirt, grease, and stains Tile cleaner Glass cleaner/window spray Toilet bowl cleaner 	 Shop vacuum Vacuum cleaner Razor blades for scraping paint Toilet brush Rubber gloves 	 Microfiber cloths Towels Broom Dustpan and brush Sponges Extendable duster 	



Source: Photos from DeAnda Photography An example of virtual staging

LISTING PREPARATION CHECKLIST

- Final Touch-up
- **Enhance Curb Appeal**
- Deep Cleaning
- Professional Staging
- Professional Photography
- Order Inspections

- Property Inspection
- Termite Inspection
- Roof Inspection
 - Chimney Inspection
 - Note report items you will fix

Use an Agent or Sell It Yourself?

fig. 61

HOW AN AGENT HELPS YOU SELL A HOUSE

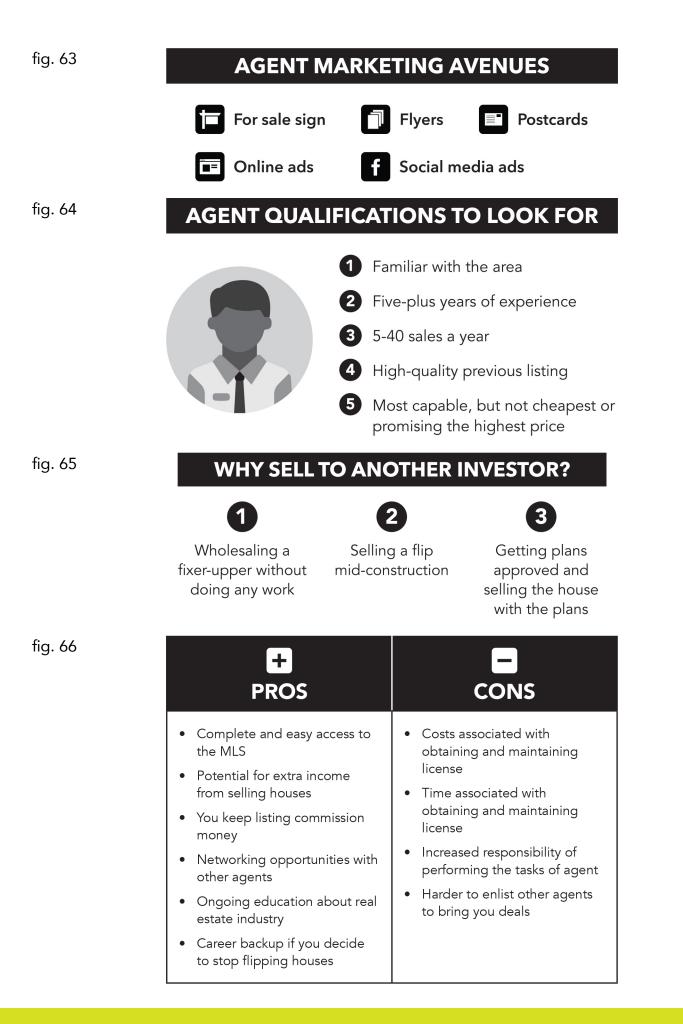
- Determines ARV
- Suggests SOW
- Performs project management Negotiates with buyer
- Sets asking price
- Lists on MLS

- Oversees marketing
- Reviews offers
- Oversees sale

fig. 6	2
--------	---

	1 Green Ct.	108 Plum Rd.	21 Chilly St.	37 Duke Rd.	12 King Rd.
List Price	\$445,000	\$585,000	\$424,900	\$457,500	\$550,000
List \$/sq. ft.	\$263	\$245	\$260	\$290	\$276
Sold Price	\$445,000	\$570,000	\$403,000	\$450,000	\$546,000
Sold \$/sq. ft.	\$263	\$238	\$251	\$285	\$274
Subdiv	Kenilworth	Kenilworth	Kenilworth	Kenilworth	Kenilworth
Year Built	1955	1941	1953	1951	1954
Appx Acres	0.28	0.25	0.28	0.16	0.28
Total sq. ft.	1,690	2,391	1,604	1,578	1,990
Туре	1 Story Basement	2 Story	1 Story Basement	1 Story	1 Story
Style	Ranch	Cape Cod	Ranch	Cottage, Ranch	Ranch
Bedrooms	3	3	3	2	3
Full Baths	2	2	2	2	2
Half Baths	0	0	0	0	0
Heat/Cool	Central Air	Central Air	Central Air	Gas Hot Air	Central Air
Heat/Cool	Gas Hot Air	Gas Hot Air	Gas Hot Air	Gas Water Heater	Gas Hot Air
Fireplace	Living Room	Gas Logs	Gas Logs	Bonus Room	Living Room
Parking	1 Car Garage	Attached Garage	1 Car Garage	None	None
Driveway	Gravel	Asphalt	Asphalt	Gravel	Gravel
Foundation	Basement Inside	Crawl Space	Basement	Crawl Space	Block
Flooring	Tile	Tile	Tile	Tile	Tile
Flooring	Wood	Wood	Wood	Wood	Wood
Laundry	Basement	Attic Other	Basement Shop	Main	Main
Int Feature	-	Attic Walk-in	Garage Shop	-	-
Ext Feature	Fenced Yard	-	-	Fenced Yard	-

An example of a comparative market analysis



PART III Finding A Buyer And Turning A Profit

Selling the Flip

fig. 67



fig. 68

	CONVENTIONAL	FHA	VA
Credit Score	620	580	None; unless lender requires
Down Payment	3%	3.5%	N/A
Appraisal	Required	Required	Required
Inspection	Not Required	Not Required	Not Required
Best for	Borrowers with good to excellent credit scores	Borrowers with lower credit scores looking for lower-priced properties	Borrowers who qualify based on military service

Stipulate "no preemptive offers" in your listing to make sure you get as many bids as possible.

When prospective buyers request the disclosures, it's an indication they're very interested in the house. If a lot of people are requesting disclosures, make sure your agent lets the buyers' agents know that.

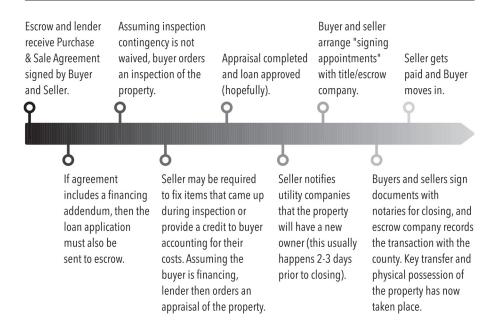
Also let the buyers' agents know when you have other offers on the table or have a few potential offers coming in.

Tell all interested buyers they are to submit their highest and best offer by the offer deadline, and they should not expect a call back or chance to counteroffer. This incentivizes buyers to make their best offer right away.

After receiving all offers, return to the highest bidders, tell them about the competition, and ask if they're willing to increase their offers.

> Have your agent present counteroffers to the second-best and third-best offers, a strategy that creates the potential for raising one or both of those offers higher than the best offer. If that happens, you're in a strong position to negotiate with the person who submitted the original highest offer.

PENDING TO CLOSE TIMELINE



Looking Toward Your Next Flip

fig. 71

ASSESS THE FOUR ASPECTS OF YOUR FIRST FLIP







ANALYSIS



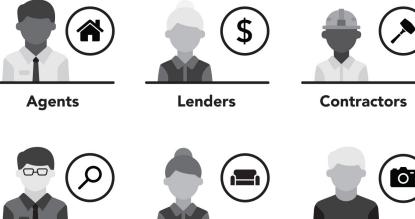
MANAGEMENT



SALE

fig. 72

TEAM MEMBERS





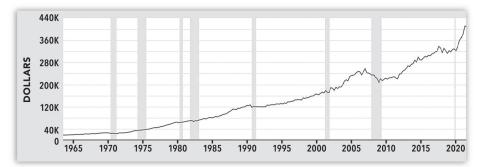
Inspectors



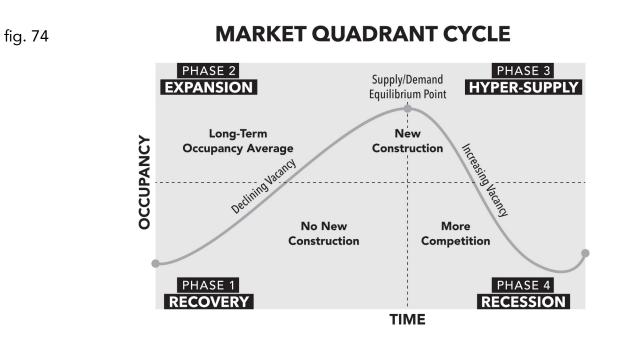
Stagers



Photographers



Source: US Census Bureau and Federal Reserve Bank of St. Louis



Establishing a Business Entity



fig. 76

BUSINESS ENTITY ATTRIBUTES

	SOLE PROPRIETORSHIP	LLC	CORPORATION
Set up cost	Free	Varies by state	Varies by state
Set up difficulty	N/A	\square	\square
Admin difficulty	\square	\square	\square
Protects your personal assets	×	~	~
Your salary is unrestricted	 	 	×
You must pay self- employment tax	\checkmark	\checkmark	\checkmark

fig. 77

CALIFORNIA LLC TAXES AND FEES

(TAX YEARS 2001-PRESENT)

TOTAL INCOME (FISCAL YEAR)	LLC TAX +	LLC FEE =	TOTAL CA TAXES
< \$250,000 (including any loss)	\$800	\$0	\$800
\$250,000 – \$499,999	\$800	\$900	\$1,700
\$500,000 – \$999,999	\$800	\$2,500	\$3,300
\$1,000,000 - \$4,999,999	\$800	\$6,000	\$6,800
≥ \$5,000,000	\$800	\$11,790	\$12,590

Tax Implications

fig. 79

FACTORS THE IRS CONSIDERS WHEN DETERMINING INVESTOR VS DEALER

• Number and frequency of sales

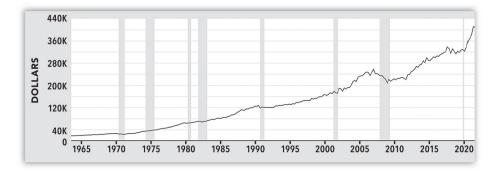
- Intent when buying the property
- How the property was acquired
- Extent of improvements made
- How long property is held
- Amount of profit realized on sale
- Number of sales done in the past
- Effort involved in the sale
- Use of a broker
- Nature and extent of your business

EXPENSE DEDUCTIONS





Risks of House Flipping



Source: US Census Bureau and Federal Reserve Bank of St. Louis

fig. 82

POTENTIAL CONTRACTOR PROBLEMS	
OVERCHARGING YOU	This happens more frequently to house flippers who haven't yet learned the going rates for contracting work.
DELAYING THE PROJECT	As mentioned in chapter 7, it's not uncommon for contractors to take on as many projects as possible without the ability to finish them all on schedule, inevitably resulting in gross delays.
GOING OVER BUDGET	Even if your analysis is spot on, a contractor who upcharges during the project can skew your numbers and prevent you from having enough money for all the rehab.
TAKING YOUR MONEY AND DISAPPEARING	This happens more frequently than you might think, and it can be a real hassle to try to track down the contractor and recover your funds.

Prepare for a Career in House Flipping



Appendix I

Scope of Work Document

CONTRA	CTING COMPANY
Client	Client's Contact Information
Company	Company's Contact Information
CONT	RACT PROPOSAL
Prepared by:	Date:
	Total Construction:
SC	OPE OF WORK
<u>Landscaping:</u> · Pull weeds in backyard · Prune trees in backyard	
Subfloor - According to Plans: • Build subfloor to level existing bat • Build subfloor to even in master b	,
Underground plumbing: • 2″ Main water line • 2″, 3″, 4″ ABS sewer	
· (2) Toilet · (3) Sink in bathroom · (1) Tub (if possible) · (1) Kitchen sink	

• Siding • Casing doors and baseboa	rd	Total: \$4,000.00 Allowance: \$1.00 LF
<u>Finish plumbing - (as per pla</u> · Toilet and seat (Toto) · Mirror and glass · Sink and faucet · Bathtub and valve · Custom shower tile · Water heater		Allowance: \$200.00 tty: 2 Total: \$400.00 Total: \$500.00 Allowance: \$800.00 Allowance: \$1,600.00 Allowance: \$3.00 per sq ft Allowance: Owner supply
Finish electrical - (as per plar · Exhaust fan · 1x4 LED lights · Compact or LED · Ceiling mount · Chandelier · Outlets · Standard switch	בו	Total: \$200.00 Allowance: \$150.00 Allowance: \$1,800.00 Allowance: \$150.00 Allowance: \$150.00 Allowance: \$0.50 per
<u>Includes:</u> · General liability \$1,000,000 · Worker's comp policy 9164 · Maintain auto insurance).00 per occurance \$2,000,0 880-2016	00.00 total
Exclusions: • City permit fees • Structural engineering fees • Surveying fees • Any additional work city red • Modifying of appliance • Site improvements • PG&E fees • Landscaping		
Please Print Name	Customer Signature	Date
Please Print Name	Contractor Signature	Date 3

Appendix II

Sample Contractor's Contract

Owner's Name	Owner's Address
Project Name	Address
A. Description of the Work: Contracto construct and complete in a good, wo	or will furnish all labor and materials to orkman-like and substantial manner.
(Describe the work to be done. Look on Scop	pe of Work page for more details and scope of work.
Upon the following described property	(hereafter called "the project"):
(Insert Legal Descriptio	on And Street Address If Known)
physical performance at job site. (Per Se	ove-described work shall be deemed to be ec. 7159(c) of the California Business and ving showing the shape, size, dimensions and t must be attached to this contract.)
	nd point out property lines to contractor. wner to provide a licensed land surveyor's
the interpretation or performance there Construction Industry Rules of the Amer shall be entered on the award. The arbit and expenses to the prevailing party. If participate in arbitration proceedings, tl evidence presented by the party or part event that there are court proceedings a	e arising out of or related to this contract or of shall be decided by arbitration under the rican Arbitration Association and judgment trator shall award reasonable attorneys' fees any party after due notice fails to appear at or he arbitrator shall make an award based upor ties who do appear and participate. In the arising out of or related to the performance o shall award reasonable attorneys' fees to the
D. Payment – Total Contract Price To E	3e:

Schedule of Payments shall be per Sec. 7159(e) and (f) of the California Business and Professions Code

WHEN	AMOUNT
1.	\$
2.	\$
3.	\$
4.	\$
5.	\$
6.	\$

(Shall be specifically referenced to the amount of work or services to be performed and to any materials and equipment to be supplied)

E. Commencement/Completion of Work: Owner shall have job site ready for commencement of the work of improvement no later than 30 days from the date of this contract - and so notify the contractor in writing.

F. Commencement/Completion of Work: The terms and conditions on the reverse side are expressly incorporated into this contract.

G. Upon satisfactory payment being made for any portion of the work performed, the contractor shall, prior to any further payment being made, furnish a full unconditional release** from any claim or mechanic's lien pursuant to Section 3114 of the Civil Code, for that portion of the work for which payment has been made. **BNI Form 110-UP, "Unconditional Waiver and Release Upon Progress Payment," meets this requirement.

NOTICE: By initialing in the space below, you are agreeing to have any dispute arising out of the matter included in the "arbitration of disputes" provision decided by neutral arbitration as provided by California law, and you are giving up any rights you might possess to have the dispute litigated in a court or jury trial. By initialing in the space below, you are giving up your judicial rights to discovery and appeal, unless those rights are specifically included in the "arbitration of disputes" provision. If you refuse to submit to arbitration after agreeing to this provision, you may be compelled to arbitrate under the authority of the Business and Professions Code or other applicable laws. Your agreement to this arbitration provision is voluntary. We have read and understand the foregoing and agree to submit disputes arising out of the matters included in the "arbitration of disputes" provision to neutral arbitration.

I agree to arbitration

_____ I agree to arbitration (Initial Owner/ Owners)

(Initial Contractor)

You, the owner (buyer), have the right to require that your contractor have a performance and payment bond, and the expense of the bond may be borne by the owner. You, the buyer, may cancel this transaction at any time prior to midnight of the third business day (in the case of disaster repairs, seventh business day) after the date of this transaction. See the attached Notice of Cancellation form for an explanation of this right.

2



caused by the presence of Owner, other contractors, subcontractors, their employees, agents, invitees and the like during Contractor's performance. Any such patch or repair work shall be extra work. Payment for extra work is due immediately upon completion of the extra work. No retention shall be withheld from said amount.

Permits and Approvals. Unless otherwise provided herein, it shall be the obligation of Owner to obtain any and all necessary permits and government approvals of the work contemplated herein. This obligation includes any fees charged by the governmental entity. Should Contractor pay any fees, Owner shall reimburse same with no markup. Should Contractor's time be required to seek any permits and approvals, Contractor shall be paid at the rate of \$100.00/hour.

Correlation Between Plans, Specifications, and Contract. The plans and specifications for the project, if any, and this Contract are intended to supplement each other. Should a conflict arise between the instruments, the specifications shall control over the plans, and this Contract shall control over both the plans and the specifications.

Fire Insurance. Owner, at Owner's own cost and expense, shall procure promptly after execution of this Contract and maintain during the continuance of this Contract a policy of fire insurance with course of construction, vandalism, and malicious mischief clauses attached, insuring the project and all materials delivered to the site of the project for their full insurable value with loss thereunder payable to Owner, any beneficiary of a deed of trust encumbering the property on which the project is located, and Contractor as their interest may appear.

Destruction of Project. Should the project or any part thereof be destroyed by fire, theft, vandalism, accident, act of God, or other cause not the fault of Contractor, any work done or materials furnished by Contractor in restoring or rebuilding the project shall be paid for by Owner as extra work performed by Contractor pursuant to the provisions regarding "Extra Work and Change Orders."

Owner's Power to Terminate Contract. Should Contractor commit any of the acts specified in this paragraph, the Owner may, by giving ten days' notice in writing thereof to Contractor, without prejudice to any other rights or remedies given Owner by law or by this Contract, terminate the services of Contractor under this Contract; take possession of the project and the premises on which it is located; and complete the project by whatever method Owner may deem expedient. Contractor shall be deemed to have committed an act specified in this paragraph if Contractor shall:

(a) File a voluntary bankruptcy under Chapter 7 of Title 11 U.S.C. or have an involuntary bankruptcy imposed upon Contractor;

(b) Make a general assignment for the benefit of Contractor's creditors;

(c) Persistently disregard any law or ordinance relating to the project or the completion thereof; or (d) Otherwise commit a substantial violation of any provision of this Contract.

Rights on Termination by Owner. (a) Should Owner terminate the services of Contractor under this Contract for any reason other than delay, and complete the project, Owner may only withhold amounts reasonably necessary to complete the project. Owner must pay Contractor the balance of the contract price, less such reasonably withheld amounts, within fourteen days of the termination. On completion of the project by Owner, if the unpaid balance of the contract price is less than Owner's cost of completion, such excess shall be promptly paid by Owner to Contractor. On completion of the project by Owner, if Owner's cost of completion exceeds the unpaid balance of the contract price, such excess shall be promptly paid by Contractor to Owner.

(b) Should Owner terminate the services of Contractor under this Contract for delay and complete the project, Owner must pay Contractor the balance of the contract price within fourteen days of the termination. After completion by the Owner, Contractor shall pay to Owner the reasonable cost of completion within thirty days of the recording of a Notice of Completion.

4

GLOSSARY

10-K

Annual financial report that is required of publicly traded companies.

10-Q

Quarterly financial report that supplements the 10-K.

Ask price

The stock price at which a market maker can guarantee a transaction for a buyer. Think of an ask price as the amount someone is willing to immediately accept in order to buy a stock.

Bid price

The stock price at which a market maker can guarantee a transaction for a seller. Think of a bid price as the amount someone is willing to immediately accept in order to sell a stock.

Bond

An IOU issued by a government or private enterprise in exchange for cash. Bondholders (buyers) are paid interest at fixed intervals and rates and are repaid the bond's full principal amount at a future maturity date.

Bubble

When the price of stocks or other securities becomes inflated due to herd behavior and overzealous investor confidence not rooted in sound fundamental analysis.

Call option

An options contract that guarantees the option "owner" the right to purchase a stock at a specified price (strike price) before a specified expiration date.

Capital gain

A profit resulting from an investor's ownership in a stock or other investment that has increased in value and can be sold at a price higher than its original purchase price.

Capital structure

The way in which a company secures capital. The issuance of debt (bonds) and equity (stocks) are the primary methods of securing capital.

Corporate governance

The layout and functioning of a corporation's management, including a system of rules, control hierarchies, policies, values, shareholder interests, community, and other factors.

Correlation

The similar response of certain stocks to various outside factors, scored on a range from -1 to +1. Two stocks are perfectly correlated if they have a correlation value of +1. They are perfectly non-correlated if they have a correlation value of -1.

Cost basis

The cost basis for a stock is the original cost of obtaining the stock adjusted for income obtained through the stock, such as dividends, capital distribution, and any income gained from selling options on the stock.

Covered call

When a trader selling a call option owns the requisite shares in the underlying asset and is therefore able to readily produce the shares if the option is "called in."

Debt-to-asset ratio

Also known as "debt ratio," a ratio used to quantify the percentage of a company's assets that are financed by creditors.

Debt-to-equity ratio

A comparative measurement of the claims on a company's value exerted by creditors vs. the claims exerted by equity holders (shareholders).

Deflation

When fewer units of currency have the power to purchase more goods and services. Deflation results from a decline in available money supply.

Derivative

A security that derives its price from the price of other assets. Examples of derivative securities include options and commodities futures contracts.

Dividend

Cash payment issued by a company to its stockholders on a regular basis, usually quarterly.

Due diligence

The mandated inspection of a security by brokerages that must take place before the broker brings the security to market.

Earnings per share (EPS)

Total company profit divided by total outstanding shares.

Efficient market hypothesis (EMH)

The theory that all available information about a stock is reflected in its current price.

Equity

A party's ownership percentage in a business, corporation, or other property.

ETF (exchange traded fund)

ETFs are a pre-diversified, tradable security, but unlike mutual funds, ETF prices can fluctuate throughout the day. ETFs operate on the market in essentially the same manner as a stock.

Expense ratio

An annual fee charged by the managers of mutual funds or ETFs. Expense ratios account for administrative overhead and other fixed costs of managing the fund or ETF.

Foreign tax withholding

Taxes applied to investment income earned by nonresident investors.

Fundamental analysis

The evaluation of core quantitative and qualitative attributes defining the financial vitality of a security's underlying assets. In the case of stocks, the subject of a fundamental analysis would be the corporation or business that is issuing the stock.

Growth investing

Investing on the basis of a great story, inspired by companies that are making big splashes in relevant market sectors. Growth investors are open to investing in companies with higher levels of debt, higher P/E ratios, and lower earnings per share (EPS). Compare with "value investing."

Growth stock

A stock that may not have particularly competitive financials but is eagerly sought by the market nonetheless on the basis of anticipated growth rather than dividend income.

GTC limit order

A limit order that is "good till canceled." A GTC, unlike a regular limit order (see definition below) does not expire at the end of the trading day. GTC limit orders expire only after a specified period of days has elapsed or after the investor cancels them. A 60-day GTC limit order, for example, is good for 60 days or until canceled.

Hedge fund

Speculative, actively managed fund aimed at high-net-worth individuals. Hedge fund managers pursue aggressive growth through the use of derivative securities, short positions, and other forms of complex investment strategies.

Index fund

A mutual fund comprised of stocks that reflect the composition of a specific market index.

Index investing

Investing in a mutual fund or ETF comprised of stocks that reflect the composition of a specific market index.

Inflation

The decline of a currency's purchasing power.

Initial Public Offering (IPO)

The first open-market offering of equity shares in a newly public company.

Leverage

The application of borrowed capital for the purpose of acquiring investments for a greater return potential, albeit with a greater risk. Leverage can enhance returns and exacerbate losses.

Limit order

An order placed to buy or sell a stock if and only if the stock reaches a specified price. Limit orders are distinct from market orders in that there is no guarantee that the transaction will be executed. Unless the limit order is "GTC" (see definition above) it expires at the end of the current trading day.

Liquidity

A measure of how fast a stock or other asset can be turned into cash.

Long position

An investment whereby a return is realized if the purchased security gains value over time.

Long-term capital gain

Profit made from purchasing a security and holding it for at least a year before selling it for a gain. Long-term capital gains are taxed at the capital gains tax rate, which is generally favorable relative to the standard income tax paid on short-term capital gains.

Marketability

The ability to trade a stock or other asset at a given price at a given volume.

Market capitalization

Stock price multiplied by total shares outstanding. Market capitalization is used as a measurement of a company's overall size and total value.

Market correction

A sudden downturn in the market due to inflated stock prices and general overestimations of the market's strength.

Market maker

A firm that publicly quotes stock prices to the public. In order to ensure liquidity, market makers must be willing to buy and sell stock at the prices they quote.

Market order

An order to buy or sell stock whereby the broker commits to an immediate transaction at an available market price. Market orders are used when investors prioritize the immediate execution of a trade over the exact price of a trade.

Mutual fund

A professionally managed investment vehicle divided into shares and powered by investments in stocks, bonds, or other securities, and funded by shareholders.

Mutual fund load

The commission paid to an advisor or broker for researching and selecting a mutual fund on a client's behalf.

NAV (net asset value)

Used to measure the value of a mutual fund. NAV is the aggregate per-share value of all securities that comprise a mutual fund, minus expenses. NAV values do not fluctuate throughout the day like stock values but instead are priced once at the end of each business day to reflect the day's valuation change.

New York Stock Exchange

The largest stock exchange in the world, as determined by the combined total market capitalization values of the securities represented on the exchange.

Normal yield curve

The standard relationship between a bond's term and its yield. In a normal yield curve, the longer the bond's term (the more time allowed to pass before the bond's face value is returned to the investor) the higher its yield.

Over-the-counter (OTC) market

Trading venues that are networks of dealers. OTC markets are subject to fewer standards and regulations compared to centralized exchange markets but tend to be fair in transacting securities trades.

Part B prospectus

A secondary component of a mutual fund's prospectus that often includes important variable expense information and other data not found in the general prospectus. Part B prospectuses are usually not issued automatically. They often must be explicitly requested by the investor.

P/E (price-earnings) ratio

A stock evaluation metric that is calculated by dividing a stock's price by its earnings per share. Stocks with lower P/Es are considered "cheap." Stocks with higher P/ Es are considered more expensive.

Prospectus

A report issued on behalf of a mutual fund disclosing the fund's strategy, goals, fixed expenses, and risks.

Put option

An options contract that guarantees the option "owner" the right to sell a stock at a certain price (strike price) before a specified expiration date.

Realized capital gain

When an investor sells out of an investment position at a profit: receiving more cash than what he originally paid to buy into the position. Also known as a "realized gain."

Rebalancing

The investor's periodic portfolio checkup, ensuring that asset ownership is proportioned evenly with no undue risk resulting from an over- or underabundance of one asset type or another.

REIT (real estate investment trust)

REITs are funds devoted to the acquisition and management of real estate assets for profit. REITs allow investors to own pieces of properties without having to hire a property management company or self-manage.

SEC (Securities & Exchange Commission)

The federal regulatory agency that oversees the buying, selling, and marketing of stocks, bonds, and other financial securities.

Security

A stock, bond, mutual fund, ETF, or other financial instrument that confers financial value to an extent determined by the market's demand.

Settlement date

Regarding the purchase or sale of a stock, the settlement date refers to the date on which the transfer of cash and legal stock ownership actually takes place.

Short position

An investment transaction whereby a gain is realized if the security loses value over time.

Short-term capital gain

Profit made from purchasing a security and then selling it for a gain within a year's time. Shortterm capital gains are taxed at your standard income tax rate.

Slippage cost

The difference between an investor's expected price when buying or selling a stock and the actual price paid or received for the stock. Slippage is the result of swift market changes that may transpire between the investor's placement of an order and the broker's execution of that order. Instances of slippage are usually witnessed following the execution of a market or stop-loss order.

Socially responsible investing

The selection of investments on the basis of moral values and/or positive civic, humanitarian, or environmental mplications, in addition to financial return potential.

Stock

Equity shares issued by a business or corporation in exchange for capital to further fund business development and growth.

Stock market index

A measurement based on certain attributes of a qualified assortment of stocks. Stock market indexes are used to track the overall performance of various sections of the market. Examples include the Dow Jones Industrial Average, the Nasdaq, and the S&P 500.

Stock split

When a company divides its shares so that each outstanding share is suddenly worth two shares, three shares, or some other multiple. Theoretically, the stock's price will decrease in proportion to the split, but oftentimes the market will try to buoy the stock back toward its pre-split price.

Stop-limit orders

An order to buy or sell a stock in the event that it drops below (or climbs above) a specified price (known as the "stop price"). Stop-limit orders trigger a limit order (see definition) when the stop price is reached.

Stop-loss order

An order to buy or sell a stock in the event that it drops below (or climbs above) a specified price (known as the "stop price"). Stoploss orders trigger a market order (see definition) when the stop price is reached.

Tax-loss harvesting

Refers to selling a security at a loss in order to offset income and or capital gains from the sale of other securities.

Technical analysis

Distinct from fundamental analysis, technical analysis is the evaluation of a stock or other security on the basis of its behavior in the market. Technical analysis concentrates on the perceived trends and patterns that affect a stock's price, whereas fundamental analysis is immediately focused on the vitality (financial and otherwise) of the company itself using financial statements and other reported financial data of the company.

Term

A specified period of time that a bondholder must wait until the bond's principal (face value) is returned. The bondholder is paid interest throughout the term. (Also known as "maturity date")

Trading volume

The total quantity of stock shares being traded during a given time interval.

Unrealized capital gain

Also known as an "unrealized gain," an investment position that has appreciated in value and is still being held by the investor. An "unrealized gain" becomes a "realized gain" when the investor sells out of the position in exchange for cash.

Value investing

Investing on the basis of sound financial fundamentals. Value investors invest in companies that consistently turn profits, pay dividends, have low debt, and are undervalued compared to competitors in the same industry.

Value stock

Stock whose valuation will hold up amid the scrutiny of fundamental analysis (see definition above). Value stocks have low P/E ratios, competitive yield, and reasonable debt levels. And they are undervalued compared to competitors in the same industry.

Volatility

The degree to which a stock or other asset's price is subject to fluctuation. Measurements of volatility may also be applied to markets as a whole. Volatility encompasses not only downside market movement but upward movement as well.